About NACTO

The mission of the National Association of City Transportation Officials (NACTO) is to build cities as places for people, with safe, sustainable, accessible, and equitable transportation choices that support a strong economy and vibrant quality of life. NACTO does this by:

- **Communicating a bold vision** for 21st century urban mobility and building strong leadership capacity among city transportation officials.
- **Empowering a coalition of cities** to lead the way on transportation policy at the local, state, and national levels.
- **Raising the state of the practice** for street design that prioritizes people walking, biking, and taking transit.

NACTO is a 501(c)(3) non-profit association. Since its founding in 1996, NACTO has provided a forum for the exchange of ideas and best transportation practices among North American cities and helped ensure that cities are leading the way with forward-thinking transportation policy. NACTO is committed to empowering cities to realize their goals for stronger, safer, fairer transportation and communities, and looks forward to working with others who share this commitment. Your membership in NACTO is an investment in these ideals.

EXECUTIVE BOARD

NACTO’s Executive Board comprises a Chair, four Full Member representatives, and an Affiliate Member representative.

- **Janette Sadik-Khan**, Chair
  Principal, Bloomberg Associates

- **Michael Carroll**, President
  Deputy Managing Director, Philadelphia Office of Transportation and Infrastructure Systems

- **Veronica Davis**, Vice President
  Director, Transportation & Drainage Operations, Houston Public Works Department

- **Robert Spillar**, Treasurer
  Director, Austin Transportation Department

- **Gia Biagi**, Secretary
  Commissioner, Chicago Department of Transportation

- **Ryan Russo**, Affiliate Member Representative
  Director, Oakland Department of Transportation
Membership

The core of NACTO’s mission is to build a strong network of peers and foster open communication and collaboration between cities. NACTO provides its members with valuable technical assistance, peer-to-peer learning opportunities, and forums for sharing best practices. Through our annual Designing Cities Conference, on-the-ground roundtables and workshops, virtual programming like webinars, network calls, and digital design and policy charrettes, and more, NACTO offers its members opportunities to showcase new projects, receive feedback from peers, explore common challenges, and learn from shared experiences.

NACTO has 4 membership types:

**FULL MEMBERSHIP**
Open to central cities in the U.S. with a population of at least 400,000 in a Metro Area with a population of at least 2 million.

**AFFILIATE MEMBERSHIP**
Open to cities of any size in the U.S. that do not qualify for full membership.

**TRANSIT AGENCY MEMBERSHIP**
Open to transit agencies that operate in a city that is already a NACTO member.

**INTERNATIONAL CITY MEMBERSHIP**
Open to cities with a population of 300,000 or more in Canada and Mexico.

Full Member cities participate in NACTO’s Governance Committee, which sets NACTO Policy and approves NACTO’s annual work plan. All NACTO members participate in daily peer exchange via listservs, contribute to and approve design guides and other work products, can receive ad-hoc NACTO staff technical assistance, and more.
FULL MEMBERS
- Atlanta
- Austin
- Baltimore
- Boston
- Charlotte
- Chicago
- Columbus
- Denver
- Detroit
- Houston
- Los Angeles
- Minneapolis
- New York City
- Orlando
- Philadelphia
- Phoenix
- Pittsburgh
- Portland, OR
- Sacramento
- San Antonio
- San Diego
- San Francisco
- San José
- Seattle
- Washington, DC

AFFILIATE MEMBERS
- Alexandria, VA
- Albuquerque, NM
- Arlington, VA
- Bellevue, WA
- Boulder, CO
- Burlington, VT
- Cambridge, MA
- Charleston, SC
- Chattanooga, TN
- Cincinnati, OH
- Cupertino, CA
- Durham, NC
- El Paso, TX
- Fremont, CA
- Fresno, CA
- Fort Collins, CO
- Fort Lauderdale, FL
- Fort Worth, TX
- Gainesville, FL
- Grand Rapids, MI
- Harrisburg, PA
- Hartford, CT
- Hoboken, NJ
- Honolulu, HI
- Indianapolis, IN
- Long Beach, CA
- Louisville, KY
- Madison, WI
- Memphis, TN
- Miami Beach, FL
- Nashville, TN
- New Haven, CT
- New Orleans, LA
- Oakland, CA
- Palo Alto, CA
- Pasadena, CA
- Providence, RI
- Raleigh, NC
- Salt Lake City, UT
- San Luis Obispo, CA
- Santa Monica, CA
- Somerville, MA
- St. Louis, MO
- St. Petersburg, FL
- Tampa, FL
- Tucson, AZ
- Vancouver, WA
- Ventura, CA
- West Hollywood, CA
- West Palm Beach, FL

TRANSIT AGENCY MEMBERS
- AC Transit (Alameda-Contra Costa Transit District)
- CARTA (Chattanooga Area Regional Transit Authority)
- CTA (Chicago Transit Authority)
- Houston METRO
- King County Metro
- LA Metro
- Minneapolis/St. Paul
- Miami-Dade County
- Portland TriMet
- Vancouver TransLink
- VIA Metropolitan Transit

INTERNATIONAL CITY MEMBERS
- Calgary, AB
- Halifax, NS
- Hamilton, ON
- Montreal, QC
- Toronto, ON
- Vancouver, BC
Programs

NACTO members gain access to the peer network of planners, engineers, and policy-makers that are leading the field in urban transportation, and are transforming street design and transportation engineering practices in North America. Members serve on the working groups for guidance development, are invited to NACTO training events and technical meetings, can apply for competitive programs, and have access to a deeply knowledgeable peer learning network.

NACTO works with transportation practitioners in member cities and agencies across a range of program areas:

- Urban Bikeway Design
- Urban Street Design
- Transit Street Design
- Vision Zero & Safety
- Shared Micromobility
- State and Federal Policy

MINNEAPOLIS, MN | Photo: City of Minneapolis / Minneapolis DPW
Toolbox

To create impactful change, NACTO...

Builds the movement
of individual transportation practitioners in member cities through in-person and online experiences:

- The Designing Cities Conference
- Roundtable or Policy Convenings
- Leadership Development Programs
- Committees & Peer Networks
- Working Groups
- Webinars
- Listservs

Leads the conversation
and advances a unified city voice on urban transportation by publishing resources with NACTO members’ input:

- Design Guides
- Practitioners’ Papers
- Policy or Regulatory Guidance
- Policy Statements
- Press Releases, Public Statements, and Appearances

Accelerates place-based change
in member cities through:

- City or Agency Accelerators
- Digital Design or Policy Charrettes
- Technical Assistance
- Trainings

LONG BEACH, CA | Photo: City of Long Beach
NACTO is focused on individual professional growth and development among staff in member cities, with an eye on strengthening the overall national transportation movement across North America. The past two years remind us that the strength of our movement relies on the strength of our relationships. In 2022, NACTO will continue to prioritize work to build connections and community among city transportation officials. We will focus on creating the conditions for relationships to deepen, for information to transfer, for ideas to flourish, and for solutions to emerge.

The annual Designing Cities Conference brings together 800-1,000 transportation practitioners from nearly 150 cities across the world to learn about and discuss emerging topics, persistent challenges, and exciting opportunities in city transportation. NACTO ensures that all members can attend by offering one complimentary registration per member agency, as well as travel scholarships where needed.

NACTO holds Roundtables and Policy Convenings in member cities for staff working on specific topics. In 2021, NACTO, in partnership with Better Bike Share Partnership, launched a second virtual joint roundtable with the NACTO Shared Micromobility and Cities for Cycling Peer Networks, where government practitioners from across the country met throughout the summer to discuss the changing landscape of shared micromobility and explore how increased ridership might impact bike lane design and bike infrastructure.

Leadership NACTO is a 1-year fellowship program for 12 promising leaders in transportation, including virtual Monthly Mentor sessions and in-person workshops. Fellows are selected through a competitive application process that is open to staff in NACTO member agencies.

Staff in member cities participate in program area-specific Peer Networks and Working Groups to discuss everything from one-off technical questions to long-term strategies for their work. Staff in these Peer Networks have access to Listservs where they can ask questions; working groups where they can contribute to design and policy guidance and resources; and NACTO staff contacts, who can provide technical assistance or put them in touch with peers in other NACTO cities.
Leading the Conversation

NACTO members participate in the development of design and policy guidance and resources. In 2021, NACTO members contributed to publications, helped drive and develop our federal policy program, and brought unprecedented levels of attention to a critical opportunity to update the Manual on Uniform Traffic Control Devices.

CITY LIMITS

City Limits details proven strategies for setting safe speed limits on urban streets. Developed over two years with a steering committee of NACTO members, this document outlines how to use a context-sensitive, safe systems approach to set speed limits on urban streets, marking a departure from legacy speed limit setting methods that often result in unsafe speeds for urban environments. City Limits maps a new path for U.S. cities, codifying tested and documented speed limit setting best practices from across North America, and releasing them as a practitioners’ guide for the first time.

MAKING BIKES COUNT (URBAN BIKEWAY DESIGN GUIDE INTERIM CHAPTER)

Making Bikes Count, produced in collaboration with practitioners across our network, starts with the premise that what’s measured is what counts and covers best practices for data collection for evaluating and expanding impactful bike programs. It is the first of several working papers NACTO will release over 2022 to expand the Urban Bikeway Design Guide, a first-of-its-kind document of bikeway design guidance developed by cities, for cities.

HOW TO FIX BUS SERVICE IN TWO YEARS

Transit is essential—for our daily lives, for our economy and pandemic recovery, and for the current and future health of our communities. But to make it work, transit must be reliable, safe, and comfortable. How to Fix Bus Service in Two Years, released in early 2022, offers at-a-glance strategies cities have in their toolboxes to make this happen—fast—by speeding up buses through service planning, street design, and amenity and access upgrades.
Leading the Conversation (continued)

FEDERAL POLICY PROGRAM

With the historic opportunity from a new administration, NACTO worked throughout 2021 to elevate the direct experiences of city transportation departments and transit agencies to the federal policy conversation, ensuring local voices inform Federal action. We articulated our vision through public statements, letters to Congress, and a growing media presence, with features in top national political, industry, and news outlets. By helping to write, review, and approve these resources, NACTO members ensure that these publications represent the needs and opportunities in their cities.

MODERNIZING OUTDATED FEDERAL STANDARDS

In early 2021, NACTO launched a campaign, alongside our members and national partner organizations, to push the Federal Highway Administration to reframe the Manual on Uniform Traffic Control Devices (MUTCD) into a proactive safety document. This campaign brought newfound public attention to the consequential, but previously obscure, MUTCD, which dictates the look and feel of every street in the U.S. With over 25,000 comments submitted to the federal government, NACTO and our members pushed the conversation on how federal standards should support the vibrant, safe, walkable communities people want.
Accelerating Change

To help accelerate progressive work across the NACTO network, NACTO provides intensive technical assistance in cities that are poised for transformative change. Staff in these cities expand their knowledge and become the next generation of experts, sharing their experience back with the rest of the NACTO network. NACTO’s member cities work at the vanguard of people-centered transportation policy, testing and implementing projects and policies that raise the state of the practice. NACTO will continue supporting our member cities as they strive to accelerate change towards more sustainable and equitable outcomes by providing training, coaching, and targeted technical assistance to member cities on topics ranging from equitable bikeway network design, to community partnerships for rapid pandemic response projects, to bus service allocation.

Through **City or Agency Accelerators**, NACTO staff work in-depth and over several months with staff in a city to make significant change on a specific topic or project (e.g., build a bus corridor, implement a protected bike lane network, develop a project prioritization process). Work may include technical assistance on design, procedural/political advice on engagement, messaging, or implementation, or other support as needed. NACTO will often deploy Accelerators through philanthropic grant support. For example, in 2019, NACTO joined city planners and engineers in Atlanta to workshop 15 miles of high-quality bike lanes, expanding multimodal (and, by extension, low-carbon) travel opportunities in the city. Atlanta is implementing many of these bikeways using quick-build techniques. These lower-cost installations will triple the extent of Atlanta’s on-street protected bike network, improve safety for people biking and walking at a lower cost than capital construction, and improve the city’s ability to implement similar projects, increasing capacity for future bikeway expansion.

**Digital Design or Policy Charrettes** are interactive 1-2 hour webinars focused around a design or policy challenge or location in a specific city. Once a site or policy is proposed, NACTO staff work with the city to identify peer experts who review the design/policy and share their expertise, suggestions, and solutions. Any NACTO member city or transit agency can request a Digital Design or Policy Charrette, and the webinar is open to all NACTO members.

NACTO provides or coordinates one-off Design Guide **Trainings** for member and non-member cities. Any city (including non-NACTO members) may request a Design Guide training. Trainings in non-NACTO cities are led by NACTO-Certified Trainers, who respond to cities’ calls for proposals (coordinated by NACTO). Trainings in NACTO cities may be led by NACTO staff or Certified Trainers. Non-members pay for the full cost of the training.
Toolbox

The table below shows examples of how NACTO has applied this toolbox across program areas in the last several years.

<table>
<thead>
<tr>
<th>BUILDING THE MOVEMENT</th>
<th>LEADING THE CONVERSATION</th>
<th>ACCELERATING CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2019:</strong> Cities for Cycling Roundtable, San Jose</td>
<td><strong>2012:</strong> Urban Bikeway Design Guide (2.0)</td>
<td><strong>2019:</strong> Protected Bike Lanes in San Diego</td>
</tr>
<tr>
<td><strong>2019:</strong> They Didn’t Give Up at the Intersection</td>
<td><strong>2017:</strong> Designing for All Ages &amp; Abilities</td>
<td><strong>2019:</strong> Couplet Conversion in San Jose</td>
</tr>
<tr>
<td><strong>2020:</strong> Slow, Shared, and Safe: Closing Streets to Thru-Traffic During the Coronavirus (COVID-19 TRC)</td>
<td><strong>2019:</strong> Don’t Give Up at the Intersection</td>
<td><strong>2020:</strong> Upgrading All Ages &amp; Abilities Bikeways and Intersections in Minneapolis</td>
</tr>
<tr>
<td><strong>2020:</strong> Essential Movement: Building Temporary Bicycle &amp; Pedestrian Facilities During COVID-19 (COVID-19 TRC)</td>
<td><strong>2020:</strong> Real Talk: Pilot to Permanent (#NACTO2020 NACTO Camp Session)</td>
<td></td>
</tr>
<tr>
<td><strong>2020:</strong> Digital Policy</td>
<td><strong>2021:</strong> Shared Micromobility in the U.S.: 2018</td>
<td><strong>2021:</strong> Shared Micromobility in the U.S.: 2019</td>
</tr>
<tr>
<td><strong>2019:</strong> Bike Share Roundtable, St. Louis</td>
<td><strong>2019:</strong> Guidelines for the Regulation and Management of Shared Micromobility Systems</td>
<td></td>
</tr>
<tr>
<td><strong>2019:</strong> Swing for the Geofence - Regulating Shared Micromobility Systems</td>
<td><strong>2019:</strong> Shared Micromobility in the U.S.: 2018</td>
<td></td>
</tr>
<tr>
<td><strong>2020:</strong> NACTO</td>
<td><strong>2020:</strong> Shared Micromobility in the U.S.: 2019</td>
<td></td>
</tr>
<tr>
<td><strong>2020:</strong> NACTO</td>
<td><strong>2020:</strong> Shared Micromobility RFPs - Regulating for the Public Good</td>
<td></td>
</tr>
<tr>
<td><strong>2020:</strong> NACTO</td>
<td><strong>2021:</strong> Digital Policy Charrette: RFP Best Practice Review in Charleston</td>
<td></td>
</tr>
<tr>
<td>BUILDING THE MOVEMENT</td>
<td>LEADING THE CONVERSATION</td>
<td>ACCELERATING CHANGE</td>
</tr>
<tr>
<td>------------------------</td>
<td>--------------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>2020: Setting Safe Speeds on City Streets (#NACTO2020 Workshop)</td>
<td>2021: NACTO Recommendations for Reform to NHTSA Safety Regulations</td>
<td></td>
</tr>
<tr>
<td>State and Federal Policy</td>
<td>2019: Creating the Demand for Change - TDM Strategies for a Low Carbon Future</td>
<td>2021: Developed congestion pricing factsheet to support the release of DC’s first Decongestion Pricing Study</td>
</tr>
<tr>
<td>2019: Blueprint for Autonomous Urbanism</td>
<td>2021: City Priorities for the 2021 Surface Transportation Bill</td>
<td></td>
</tr>
<tr>
<td>2020: City Priorities for the 2021 Surface Transportation Bill</td>
<td>2021: Primed for Pickup: Urban delivery solutions for cities, in the online shopping boom</td>
<td></td>
</tr>
<tr>
<td>2021: Infrastructure Investment and Jobs Act overview for cities</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

NACTO MEMBERSHIP
<table>
<thead>
<tr>
<th>Urban Street Design</th>
<th>LEADING THE CONVERSATION</th>
<th>ACCELERATING CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020: Pop-Up to Permanent: Delivering Lasting Impacts from Pilot Projects (#NACTO2020 Workshop)</td>
<td>2021: NACTO's Detailed Comments to Restructure the MUTCD as a Proactive Safety Regulation</td>
<td></td>
</tr>
<tr>
<td>NACTO City Accelerators Program</td>
<td></td>
<td></td>
</tr>
<tr>
<td>COVID-19 Pandemic Response and Recovery</td>
<td>2020: Avoiding Gridlock - Strategies to Keep Cities Moving in a Pandemic &amp; Beyond</td>
<td>Streets for Pandemic Response and Recovery Grant Program (2021)</td>
</tr>
<tr>
<td>2020: Winter Weather Planning for Outdoor Dining and Open Streets Member Call</td>
<td>COVID-19: Transportation Response Center</td>
<td>Streets for Pandemic Response &amp; Recovery Grant Program (2020 Report)</td>
</tr>
<tr>
<td>2020: Streateries - Creating Space for Physical Distance at Restaurants</td>
<td>Streets for Pandemic Response and Recovery</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
# Membership Dues

<table>
<thead>
<tr>
<th>City Population</th>
<th>2022 Dues</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Full Membership</strong></td>
<td></td>
</tr>
<tr>
<td>City &gt; 400,000 and Metro Area &gt; 2 million</td>
<td>$25,000</td>
</tr>
<tr>
<td><strong>Affiliate Membership, &amp; Transit Membership</strong></td>
<td></td>
</tr>
<tr>
<td>City over 300,000</td>
<td>$12,000</td>
</tr>
<tr>
<td>City between 150,000 and 300,000</td>
<td>$9,000</td>
</tr>
<tr>
<td>City under 150,000</td>
<td>$7,500</td>
</tr>
<tr>
<td><strong>International Membership</strong></td>
<td></td>
</tr>
<tr>
<td>City &gt; 900,000 or Metro Area &gt; 2 million</td>
<td>$25,000</td>
</tr>
<tr>
<td>City over 300,000 and under 900,000</td>
<td>$12,000</td>
</tr>
</tbody>
</table>

---

National Association of City Transportation Officials  
120 Park Avenue, 21st Floor  
New York, NY 10017  
+1 646-324-1546  
www.nacto.org

Corinne Kisner  
Executive Director